

## TRUST BOARD

<b>Date of Meeting:</b> 08/02/2011		<b>Enclosure:</b> 5
		<b>Agenda Item No:</b> 8.1
<b>Title of Report:</b> New West Cumberland Hospital Development		
<b>Aims:</b> This paper provides an update for the Trust Board on the progress of the new West Cumberland Hospital development.		
<b>Summary:</b>  The report covers matters relating to: <ul style="list-style-type: none"> <li>• Progress with the Full Business Case (FBC)</li> <li>• Progress with enabling schemes</li> <li>• Updates on programme and budget</li> </ul>		
<b>Specific implications for consideration (Financial/Workforce/Risk/Legal/Race Equality etc):</b>		
<b>Financial</b>	To ensure that the scheme is delivered within the available capital envelope.	
<b>Workforce</b>	To ensure full involvement of staff and patients in the project.	
<b>Other</b>	To provide the best healthcare facility possible.	
<b>Recommendations:</b>  The Trust Board is asked to: <ul style="list-style-type: none"> <li>• Note the work that continues with clinical leaders to develop a revised scheme within the available £90 million capital funding, for inclusion in the Full Business Case (FBC).</li> <li>• Note the ongoing programme of decanting to enable the successful and timely relocation of mental health services from Yewdale Ward to J Block.</li> <li>• Note the updates regarding the project programme and budget.</li> </ul>		
<b>Document previously approved by:</b> Not applicable. Report directly to the Trust Board.		
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**TRUST BOARD  
NEW WEST CUMBERLAND  
HOSPITAL DEVELOPMENT  
FEBRUARY 2011**

**1. INTRODUCTION**

This paper provides an update for the Trust Board on the progress of the new West Cumberland Hospital development. It covers:

- Progress with the Full Business Case (FBC)
- Progress with enabling schemes
- Updates on programme and budget

**2. FULL BUSINESS CASE (FBC)**

As Trust Board members will be aware, a clinical strategy review process has been underway in partnership with NHS Cumbria and GP commissioning localities. Two major clinical workshops were held during January 2011 to agree the future clinical models to be adopted across North Cumbria. The outputs of these workshops are now being incorporated within the plans for the new hospital. The Project Team and designers are working with clinical users to amend the plans and to ensure that the required facilities can be delivered within the available capital budget of £90 million. The revised scheme will form the basis of the Full Business Case (FBC) which will be presented for consideration by the Trust Board in March 2011.

**3. PROGRESS WITH ENABLING SCHEMES**

Work continues on the programme of decanting and refurbishment to allow the on-site relocation of Yewdale Ward, which is the one remaining area of the current site to be demolished to allow the new build to take place. Detailed work continues with Cumbria Partnership NHS Foundation Trust staff on the design of the refurbished facilities within J Block to accommodate mental health inpatients.

A complex programme of decanting within the hospital is necessary to vacate existing services from J Block in order to allow the refurbishment to commence.

It is expected that the decanting process will be completed by the end of May 2011 thus allowing J Block to be vacated and the works to commence to convert the vacated areas for mental health use. Staff and service users will be kept fully involved and informed regarding the moves in order to minimise any disruption to services.

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#### **4. PROGRAMME**

The anticipated overall programme remains as agreed at the January 2011 meeting of the Trust Board:

<b>Task</b>	<b>Planned Completion</b>
Completion of Clinical Strategy	January 2011
Revisions to FBC	February 2011
FBC approved by Trust Board	March 2011
FBC supported by NHS Cumbria / GP Commissioners	April 2011
FBC approved by NHS North West	May 2011
FBC approved by Department of Health	June 2011
Start of new build works on site	July 2011
Yewdale Ward relocated to J Block	Dec 2011
Completion of new build works	Dec 2013

Clearly the programme remains subject to a number of factors including the timely approval of the revised FBC by NHS North West and the Department of Health.

#### **5. PROJECT BUDGET**

Expenditure figures for January 2011 are not yet available and therefore the project budgetary position at 31 December 2010 remains as reported previously as follows:

##### **Authorised Funding**

The total authorised funding for the project comprises £11.5m capital and £0.9m revenue, covering the core project costs. The capital includes the £7.3m as at 31<sup>st</sup> March 2010 plus an allocation from the Trust of £1.0m for 2010/11 and £3.2m from the SHA.

In December 2010, £1.0m was received from the SHA comprising a further £0.3m project revenue funding and £0.7m of capital. The £0.7m capital represents the £3.2m balance of the SHA's £10m contribution. The final phasing of the Department of Health capital funding contribution will be confirmed upon approval of the Full Business Case (FBC).

##### **Expenditure**

Capital - the total capital expenditure as at 31<sup>st</sup> December 2010 was £8.3m against authorised funding of £11.5m. This covers the Laing O'Rourke Phase 3 contract for design, enabling and decanting works.

Revenue - the total in year expenditure as at 31<sup>st</sup> December 2010 was £310k against a budget of £360k. The full year forecast expenditure will be in line with the planned budget of £480k. The cumulative project expenditure is £611k against authorised funding of £900k.

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## **6. RECOMMENDATIONS**

The Trust Board is asked to:

- Note the work that continues with clinical leaders to develop a revised scheme within the available £90 million capital funding for inclusion in the Full Business Case (FBC).
- Note the ongoing programme of decanting to enable the successful and timely relocation of mental health services from Yewdale Ward to J Block.
- Note the updates regarding the project programme and budget.

**Kevin Clarkson**  
**CHIEF OPERATING OFFICER/DEPUTY CHIEF EXECUTIVE**

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