

Performance Dashboard

Trust Board - 5th July 2011

Code	Integrated Performance Measure		Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Criteria for Traffic Lighting (Trajectory position)	Final Required Position	Year to Date
1. QUALITY: HEADLINE MEASURES																	
HQU01	MRSA Bacteraemia (Attributed to Trust)		0	0											0 >0 >1	<=4	0
HQU02	Clostridium Difficile Infections (Attributed to Trust)		8	3											<=5 >5 >=10	<=69	11
HQU04	Patient Experience Survey		Annual Survey														
HQU05	Referral to Treatment: Admitted Patient Care 95th Percentile		26.86	26.30											<=23 >23 >=26	<=23	26.30
HQU06	Referral to Treatment: Non-Admitted Patient Care 95th Percentile		14.58	16.30											<=18.3 >18.3 >=21	<=18.3	16.30
HQU07	Referral to Treatment: Incomplete Pathways 95th Percentile		25.58	27.10											<=28 >28 >=31	<=28	27.10
HQU08	Mixed Sex Accommodation Breaches		0	0											0 >0 >1	<=5	0
HQU09	A&E Clinical Quality: Unplanned Re-attendance Rate		CIC		2.2%	2.6%									<=3% >3% >=5%	<=3%	2.2%
			WCH		1.6%	2.4%									<=3% >3% >=5%	<=3%	2.0%
HQU10	A & E Clinical Quality:	Adm 95th Percentile	CIC		04:56	05:09									<=4 >4 >=6	<=4	05:04
		Adm Median Wait	CIC		02:51	02:56									<=3 >3 >=4	<=3	02:54
		Adm Single Longest Wait	CIC		10:38	10:01									<=6 >6 >=10	<=6	10:38
		Non -Adm 95th Percentile	CIC		03:52	03:46									<=4 >4 >=6	<=4	03:49
		Non-Adm Median Wait	CIC		01:57	01:48									<=3 >3 >=4	<=3	01:53
		Non-Adm Single Longest Wait	CIC		09:49	07:33									<=6 >6 >=10	<=6	09:49
	Total Time in the A&E Dept	Adm 95th Percentile	WCH		03:59	04:43									<=4 >4 >=6	<=4	04:18
		Adm Median Wait	WCH		02:04	02:14									<=3 >3 >=4	<=3	02:09
		Adm Single Longest Wait	WCH		07:24	06:26									<=6 >6 >=10	<=6	07:24
		Non-Adm 95th Percentile	WCH		03:05	02:47									<=4 >4 >=6	<=4	02:57
		Non-Adm Median Wait	WCH		01:00	01:01									<=3 >3 >=4	<=3	01:00
		Non-Adm Single Longest Wait	WCH		07:30	07:33									<=6 >6 >=10	<=6	07:33
HQU11	A&E Clinical Quality: Left Without Being Seen Rate		CIC		0.8%	0.8%									<=3% >3% >=5%	<=3%	0.8%
			WCH		0.6%	0.8%									<=3% >3% >=5%	<=3%	0.7%
HQU12	A & E Clinical Quality:	95th Percentile	CIC		01:01	01:02									<=00:15 >00:15 >00:20	<=00:15	01:02
		Median Wait	CIC		00:14	00:13									<=00:20 >00:20 >00:30	<=00:20	00:13
		Single Longest Wait	CIC		04:12	04:52									<=00:20 >00:20 >00:30	<=00:20	04:52
	(for patients arriving by emergency ambulance)	95th Percentile	WCH		00:35	00:35									<=00:15 >00:15 >00:20	<=00:15	00:35
		Median Wait	WCH		00:09	00:10									<=00:20 >00:20 >00:30	<=00:20	00:09
Single Longest Wait	WCH		03:55	04:49										<=00:20 >00:20 >00:30	<=00:20	04:49	

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HQU13	A & E Clinical Quality: Time to Treatment	Median Wait	00:53	00:45											<=01:00	>01:00	>01:30	<=01:00	00:48		
		95th Percentile	02:45	02:33												<=01:00	>01:00	>01:30	<=01:00	02:41	
		Single Longest Wait	08:46	10:01												Snapshot				10:01	
		Median Wait	00:24	00:23												<=01:00	>01:00	>01:30	<=01:00	00:23	
		95th Percentile	01:58	01:45												<=01:00	>01:00	>01:30	<=01:00	01:50	
		Single Longest Wait	04:30	06:22												Snapshot				06:22	
HQU14	Cancer: 2 Week Waits	All Cancers	95.7%	95.8%											>=93%	<93%	<88%	>=93%	95.8%		
		Breast Symptomatic	99.0%	88.6%												>=93%	<93%	<88%	>=93%	93.4%	
HQU15	Cancer: 62 Day Waits	All Cancers: 2 month Urgent Referral to Treatment	88.6%	84.6%											>=85%	<85%	<80%	>=85%	86.5%		
		62 Day Wait For First Treatment - Screening	100.0%	94.4%												>=90%	<90%	<85%	>=90%	95.7%	
		62 Day Wait For First Treatment - Cons Upgrade	nad	nad												>=85%	<85%	<80%	>=85%	nad	
HQU16	Emergency Re-admissions (within 30 days)		5.8%	nad											<=6%	>6%	>8%	<=6%	5.8%		
2. RESOURCES: HEADLINE MEASURES (Financial performance data in Section 4 of Performance Report)																					
HRS05_01	Acute G&A Bed Capacity - Average No of Available Daycase Beds		94	94											For Trending Purposes				↔		
HRS05_02	Acute G&A Bed Capacity - Average No of Available Inpatient Beds		564	565																	↔
HRS05_03	Acute G&A Bed Capacity - Total Available Beds		658	659																	↔
HRS06	Non Elective G&A FFCE's		2450	2449																	↔
HRS07	Referral to Treatment: Number of incomplete Pathways		14330	14604																	↔
3. QUALITY: SUPPORTING MEASURES																					
SQU01	VTE Risk Assessment		91.1%	nad											>=90%	<90%	<85%	>=90%	91.1%		
SQU04_01	A&E Clinical Quality: Ambulatory Care	Cellulitis	CIC		Quarterly Assessment																
		DVT	CIC		Quarterly Assessment																
		Cellulitis	WCH		Quarterly Assessment																
		DVT	WCH		Quarterly Assessment																
SQU04_02	A&E Clinical Quality: Consultant Sign Off	CIC	6 Monthly Audit (October and March)																		
		WCH	6 Monthly Audit (October and March)																		
SQU04_03	A&E Clinical Quality: Service Experience	CIC	Qtly audit and feedback																		
		WCH	Qtly audit and feedback																		
SQU05	Cancer: 31 Day Waits	One month Wait For First Definitive Treatment	98.9%	96.9%											>= 96%	< 96%	<91%	>=96%	97.7%		
		31 Day Wait for Subsequent Treatment - Surgery	92.9%	100.0%											>= 94%	< 94%	<89%	>=94%	95.7%		
		31 Day Wait for Subsequent Treatment - Drugs	100.0%	100.0%											>= 94%	< 94%	<89%	>=94%	100%		
		31 Day Wait for Subsequent Treatment - R'therapy	100.0%	92.6%											>=94%	<94%	<89%	>=94%	96.5%		
SQU06	Strokes: Patients with 90% of their admission on a Stroke Ward		73.5%	50.0%											>=90%	<90%	<80%	>=90%	61.4%		
	Strokes: TIA Referrals Assessed & treated within 24 Hours		nad	nad											>=90%	<90%	<80%	>=90%	nad		
SQU10	Staff Engagement		Annual survey																		

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SQU11	Patient Reported Outcome Scores (PROMS)	Elective Hip Replacements	Available data to October 2010 only																	
		Groin Surgery	Available data to October 2010 only																	
		Hernia Surgery	Available data to October 2010 only																	
		Varicose Vein Surgery	Available data to October 2010 only																	
SQU17	Low Value Procedures		Under Development (nationally)																	
SQU24	Referral to Treatment: Admitted Patients Median Wait		6.58	7.90											<=11.1	>11.1	>12.21	<= 11.1	7.90	
SQU25	Referral to Treatment: Non-Admitted Patients Median Wait		4.43	5.00											<=6.6	>6.6	>7.26	<= 6.6	5.00	
SQU26	Referral to Treatment: Incomplete Pathway Median Wait		6.58	6.30											<=7.2	>7.2	>7.92	<= 7.2	6.30	
4. RESOURCES: SUPPORTING MEASURES (Some HR measures covered in Section 3 of the Performance Report)																				
SRS08	Length of Stay for Acute G&A Spells		4.8	4.8											<=4.8	>4.8	>6.0	<=4.8	4.8	
SRS09	Daycase Rate (G&A)		80.5%	80.3%											>=80%	<80%	<70%	>=80%	80.4%	
SRS10	Delayed Transfers of Care		0.2%	2.8%											<=3.5%	>3.5%	>5.0%	<=3.5%	1.5%	
SRS11	GP Written Referrals to Hospital (G&A)		4561	5235											For Trending Purposes					↑
SRS12	Other Referrals for a First OP Appointment (G&A)		1111	1307																
SRS13	First OP Attendances Following GP Referral (G&A)		3504	4145																
SRS14	All First OP Attendances (G&A)		5414	6128																
SRS15	Elective FFCE's (G&A)		2797	3102																
SRS16	A&E Attendances	CIC	3720	3739																
		WCH	2707	2652																
SRS19	Staff Absences (Sickness absence rate)		3.86%	3.91%										<=3.5%	>3.5%	>5%	<=3.5%	3.89%		
SRS20	Temporary Staffing Costs (Including agency costs)		3.6%	4.4%										<=2%	>2%	>4%	<=2%	4.0%		
5. LOCAL MONITORING																				
	Data Quality on Ethnic Groups: Completeness of Trust IP Coding		93.5%	92.8%											>=85%	<85%	<60%	>=85%	93.2%	
	Thrombolysis: 60 minute call to needle time		77.8%	60.0%											>=68%	<68%	<48%	>=68%	71.4%	
	Referral to Treatment	Percentage admitted patients treated with 18 weeks	90.2%	90.4%											>=90%	<90%	<85%	>=90%	90.3%	
		Percentage non-adm patients treated with 18 weeks	97.3%	96.3%											>=95%	<95%	<90%	>=95%	96.7%	
	Cancelled operations	% Cancelled	0.84%	0.89%											<=0.8%	>0.8%	>1.5%	<=0.8%	0.87%	
		28 day rule	0.0%	7.1											<=5%	> 5%	> 15%	<=5%	3.9%	
	Infant Health: Breastfeeding Initiation		65.0%	65.8%											>=68%	<68%	<63%	>=68%	65.4%	
	Infant Health: Smoking during Pregnancy		13.4%	12.9%											<=18.95%	>18.95%	>19.95%	<=18.95%	13.1%	
	No of patients waiting longer than 6 weeks for diagnostic tests		0	0											0	>0	>10	<=25	0	
	Choose and Book slot availability		88.6%	83.1%											>=85%	< 85%	<7 0%	>=85%	85.82%	

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6. LOCAL PRODUCTIVITY METRICS																			
	Reduce inpatient length of stay (elective)	2.6	nad											<=3.1	>3.1	>3.6	<=3.1	2.6	
	Reduce inpatient length of stay (non-elective)	4.8	nad											<=4.2	>4.2	>4.8	<=4.2	4.8	
	Day Case rate for Basket of 25 procedures	73.3%	nad											>=80%	<80%	<70%	>=80%	73.3%	
	Pre-operative bed days (elective)	8.8%	nad											<=6%	>6%	>11%	<=6%	8.8%	
	Outpatient New to Review Ratio	2.1	2.1											<=2	>2	>6	<=2	2.1	
	Outpatient Did Not Attend (DNA) rate	7.9%	nad											<=7%	>7%	>10%	<=7%	7.9%	
7. LOCAL WORKFORCE METRICS																			
	Sickness \ Absence Cost (£000)	£ 311.7	£ 354.8											<=£286	>286	>£386	n/a	£666.5	
	Turnover Rate (%)	0.67%	0.84%											<=1%	>1%	>1.5%	<=1%	0.76%	
	KSF Development Reviews (Rolling Total)	76.8%	77.5%											>=80%	<80%	<50%	<=80%	77.5%	
8. LOCAL QUALITY METRICS																			
	Risk Adjusted Mortality (CHKS data - Rolling Year)	105	nad											<=100	>100	>110	<100	105	
	Slips, Trips & Falls (inpatients)	72	81											<=100	>100	>110	<1200	153	
	MSSA (Attributed to Trust)	1	2											<=1	>1	>2	<=11	3	
9. ESTATE METRICS																			
	Planned Preventative Maintenance	CIC	100.0%	100.0%										>=80%	<80%	<70%	>=80%	100.0%	
		WCH	95.7%	98.1%											>=80%	<80%	<70%	>=80%	96.9%
	Maintenance Request Response Times	CIC	99.8%	99.7%										>=80%	<80%	<70%	>=80%	99.7%	
		WCH	100.0%	99.8%											>=80%	<80%	<70%	>=80%	99.9%
10. FACILITIES METRICS																			
	Catering: Waste Scores	CIC	5.34%	4.99%										<=6%	>6%	>9%	<=6.0%	5.17%	
		WCH	4.34%	3.34%											<=6%	>6%	>9%	<=6.0%	3.84%
	Domestic: Cleaning Audit (Quarterly Report)	CIC	Quarterly Assessment												>=95%	<95%	<90%	>=95%	
		WCH	Quarterly Assessment												>=95%	<95%	<90%	>=95%	
	Portering: Request Response	CIC	96.3%	96.7%										>=90%	<90%	<80%	>=90%	96.5%	
		WCH	94.4%	94.3%											>=90%	<90%	<80%	>=90%	94.3%

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11. REFERRAL TO TREATMENT ANALYSIS BY SPECIALTY																		
	Admitted Patient Care: Percentage treated within 18 weeks																	
	Surgery	92.3%	90.2%											>=90%	<90%	<85%	>=90%	90.9%
	Urology	100.0%	91.5%											>=90%	<90%	<85%	>=90%	93.2%
	Orthopaedics	91.5%	91.0%											>=90%	<90%	<85%	>=90%	91.2%
	ENT	89.7%	93.4%											>=90%	<90%	<85%	>=90%	92.4%
	Ophthalmology	48.6%	74.0%											>=90%	<90%	<85%	>=90%	68.8%
	Oral Surgery	87.5%	77.8%											>=90%	<90%	<85%	>=90%	80.8%
	General Medicine	100.0%	100.0%											>=90%	<90%	<85%	>=90%	100.0%
	Gastroenterology	100.0%	100.0%											>=90%	<90%	<85%	>=90%	100.0%
	Cardiology	100.0%	100.0%											>=90%	<90%	<85%	>=90%	100.0%
	Dermatology	91.4%	92.2%											>=90%	<90%	<85%	>=90%	92.0%
	Respiratory Medicine	100.0%	nad											>=90%	<90%	<85%	>=90%	100.0%
	Neurology	nad	100.0%											>=90%	<90%	<85%	>=90%	100.0%
	Rheumatology	nad	nad											>=90%	<90%	<85%	>=90%	nad
	Elderly Care	100.0%	100.0%											>=90%	<90%	<85%	>=90%	100.0%
	Gynaecology	90.3%	91.3%											>=90%	<90%	<85%	>=90%	90.9%
	Other	100.0%	98.2%											>=90%	<90%	<85%	>=90%	98.4%
	Non-admitted Patient Care: Percentage treated within 18 weeks																	
	Surgery	96.2%	96.4%											>=95%	<95%	<90%	>=95%	96.3%
	Urology	97.2%	95.5%											>=95%	<95%	<90%	>=95%	96.5%
	Orthopaedics	95.7%	92.6%											>=95%	<95%	<90%	>=95%	94.0%
	ENT	99.1%	98.8%											>=95%	<95%	<90%	>=95%	98.9%
	Ophthalmology	96.9%	95.6%											>=95%	<95%	<90%	>=95%	96.4%
	Oral Surgery	96.9%	95.4%											>=95%	<95%	<90%	>=95%	96.2%
	General Medicine	100%	95.8%											>=95%	<95%	<90%	>=95%	97.6%
	Gastroenterology	96.2%	99.0%											>=95%	<95%	<90%	>=95%	97.8%
	Cardiology	99.2%	99.3%											>=95%	<95%	<90%	>=95%	99.2%
	Dermatology	92.8%	91.6%											>=95%	<95%	<90%	>=95%	92.1%
	Respiratory Medicine	98.2%	97.6%											>=95%	<95%	<90%	>=95%	97.8%
	Neurology	83.8%	85.7%											>=95%	<95%	<90%	>=95%	84.6%
	Rheumatology	100.0%	100.0%											>=95%	<95%	<90%	>=95%	100.0%
	Elderly Care	100.0%	98.7%											>=95%	<95%	<90%	>=95%	99.4%
	Gynaecology	97.4%	95.5%											>=95%	<95%	<90%	>=95%	96.4%
	Other	100.0%	98.6%											>=95%	<95%	<90%	>=95%	99.2%

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11. REFERRAL TO TREATMENT ANALYSIS BY SPECIALTY (Cont)																		
	Admitted Patient Care: 95th Percentile (Weeks)																	
	Surgery	20.72	23.43											<=23	>23	>25.3	<=23	23.43
	Urology	17.00	18.86											<=23	>23	>25.3	<=23	18.86
	Orthopaedics	26.86	26.28											<=23	>23	>25.3	<=23	26.28
	ENT	29.00	21.14											<=23	>23	>25.3	<=23	21.14
	Ophthalmology	42.86	43.43											<=23	>23	>25.3	<=23	43.43
	Oral Surgery	24.15	29.28											<=23	>23	>25.3	<=23	29.28
	General Medicine	10.72	12.43											<=23	>23	>25.3	<=23	12.43
	Gastroenterology	11.15	11.86											<=23	>23	>25.3	<=23	11.86
	Cardiology	12.00	14.00											<=23	>23	>25.3	<=23	14.00
	Dermatology	24.86	35.14											<=23	>23	>25.3	<=23	35.14
	Respiratory Medicine	1.43	nad											<=23	>23	>25.3	<=23	nad
	Neurology	nad	0.57											<=23	>23	>25.3	<=23	0.57
	Rheumatology	nad	nad											<=23	>23	>25.3	<=23	nad
	Elderly Care	7.58	9.14											<=23	>23	>25.3	<=23	9.14
	Gynaecology	27.00	26.00											<=23	>23	>25.3	<=23	26.00
	Other	15.00	15.86											<= 23	>23	>25.3	<=23	15.86
	Non Admitted Patient Care: 95th Percentile (Weeks)																	
	Surgery	13.72	14.28											<=18.3	>18.3	>20.13	<=18.3	14.28
	Urology	16.29	16.71											<=18.3	>18.3	>20.13	<=18.3	16.71
	Orthopaedics	17.43	22.00											<=18.3	>18.3	>20.13	<=18.3	22.00
	ENT	10.72	11.14											<=18.3	>18.3	>20.13	<=18.3	11.14
	Ophthalmology	15.72	17.14											<=18.3	>18.3	>20.13	<=18.3	17.14
	Oral Surgery	16.43	17.43											<=18.3	>18.3	>20.13	<=18.3	17.43
	General Medicine	8.29	10.29											<=18.3	>18.3	>20.13	<=18.3	10.29
	Gastroenterology	16.15	13.71											<=18.3	>18.3	>20.13	<=18.3	13.71
	Cardiology	9.15	10.43											<=18.3	>18.3	>20.13	<=18.3	10.43
	Dermatology	22.58	25.86											<=18.3	>18.3	>20.13	<=18.3	25.86
	Respiratory Medicine	9.00	14.86											<=18.3	>18.3	>20.13	<=18.3	14.86
	Neurology	21.29	26.57											<=18.3	>18.3	>20.13	<=18.3	26.57
	Rheumatology	9.00	10.57											<=18.3	>18.3	>20.13	<=18.3	10.57
	Elderly Care	8.15	10.86											<=18.3	>18.3	>20.13	<=18.3	10.86
	Gynaecology	12.10	16.86											<=18.3	>18.3	>20.13	<=18.3	16.86
	Other	10.15	12.14											<=18.3	>18.3	>20.13	<=18.3	12.14

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11. REFERRAL TO TREATMENT ANALYSIS BY SPECIALTY (Cont)																		
	Admitted Patient Care: Median Wait (Weeks)													<=11.1	>11.1	>12.21	<=11.1	4.28
	Surgery	4.29	4.28										<=11.1	>11.1	>12.21	<=11.1	4.28	
	Urology	8.29	9.00										<=11.1	>11.1	>12.21	<=11.1	9.00	
	Orthopaedics	10.58	11.86										<=11.1	>11.1	>12.21	<=11.1	11.86	
	ENT	8.86	10.14										<=11.1	>11.1	>12.21	<=11.1	10.14	
	Ophthalmology	18.15	17.00										<=11.1	>11.1	>12.21	<=11.1	17.00	
	Oral Surgery	14.58	8.00										<=11.1	>11.1	>12.21	<=11.1	8.00	
	General Medicine	4.00	3.43										<=11.1	>11.1	>12.21	<=11.1	3.43	
	Gastroenterology	4.29	4.28										<=11.1	>11.1	>12.21	<=11.1	4.28	
	Cardiology	5.43	5.71										<=11.1	>11.1	>12.21	<=11.1	5.71	
	Dermatology	12.43	8.43										<=11.1	>11.1	>12.21	<=11.1	8.43	
	Respiratory Medicine	1.43	nad										<=11.1	>11.1	>12.21	<=11.1	nad	
	Neurology	nad	0.57										<=11.1	>11.1	>12.21	<=11.1	0.57	
	Rheumatology	nad	nad										<=11.1	>11.1	>12.21	<=11.1	nad	
	Elderly Care	7.58	8.14										<=11.1	>11.1	>12.21	<=11.1	8.14	
	Gynaecology	3.29	5.86										<=11.1	>11.1	>12.21	<=11.1	5.86	
	Other	5.58	7.71										<=11.1	>11.1	>12.21	<=11.1	7.71	
	Non Admitted Patient Care: Median Wait (Weeks)													<=6.6	>6.6	>7.26	<=6.6	2.00
	Surgery	1.86	2.00										<=6.6	>6.6	>7.26	<=6.6	2.00	
	Urology	6.86	5.43										<=6.6	>6.6	>7.26	<=6.6	5.43	
	Orthopaedics	5.00	5.86										<=6.6	>6.6	>7.26	<=6.6	5.86	
	ENT	3.00	3.86										<=6.6	>6.6	>7.26	<=6.6	3.86	
	Ophthalmology	4.86	6.43										<=6.6	>6.6	>7.26	<=6.6	6.43	
	Oral Surgery	7.72	7.14										<=6.6	>6.6	>7.26	<=6.6	7.14	
	General Medicine	3.15	4.29										<=6.6	>6.6	>7.26	<=6.6	4.29	
	Gastroenterology	8.00	7.29										<=6.6	>6.6	>7.26	<=6.6	7.29	
	Cardiology	4.58	6.86										<=6.6	>6.6	>7.26	<=6.6	6.86	
	Dermatology	3.72	4.71										<=6.6	>6.6	>7.26	<=6.6	4.71	
	Respiratory Medicine	2.58	4.00										<=6.6	>6.6	>7.26	<=6.6	4.00	
	Neurology	3.29	7.43										<=6.6	>6.6	>7.26	<=6.6	7.43	
	Rheumatology	5.72	5.14										<=6.6	>6.6	>7.26	<=6.6	5.14	
	Elderly Care	2.72	3.29										<=6.6	>6.6	>7.26	<=6.6	3.29	
	Gynaecology	2.72	3.00										<=6.6	>6.6	>7.26	<=6.6	3.00	
	Other	4.00	5.86										<=6.6	>6.6	>7.26	<=6.6	5.86	

Performance Dashboard

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Code	Integrated Performance Measure	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Criteria for Traffic Lighting (Trajectory position)	Final Required Position	Year to Date		
11. REFERRAL TO TREATMENT ANALYSIS BY SPECIALTY (Cont)																		
	Incomplete Pathways: 95th Percentile Wait (Weeks)																	
	Surgery	23.29	24.14											<=28	>28	>30.8	<=28	24.14
	Urology	19.58	17.86											<=28	>28	>30.8	<=28	17.86
	Orthopaedics	22.86	20.71											<=28	>28	>30.8	<=28	20.71
	ENT	16.86	17.14											<=28	>28	>30.8	<=28	17.14
	Ophthalmology	31.00	34.00											<=28	>28	>30.8	<=28	34.00
	Oral Surgery	26.50	26.50											<=28	>28	>30.8	<=28	26.50
	General Medicine	21.58	23.00											<=28	>28	>30.8	<=28	23.00
	Gastroenterology	17.86	16.29											<=28	>28	>30.8	<=28	16.29
	Cardiology	14.00	14.29											<=28	>28	>30.8	<=28	14.29
	Dermatology	29.00	31.14											<=28	>28	>30.8	<=28	31.14
	Respiratory Medicine	18.86	21.71											<=28	>28	>30.8	<=28	21.71
	Neurology	27.15	27.29											<=28	>28	>30.8	<=28	27.29
	Rheumatology	10.86	14.14											<=28	>28	>30.8	<=28	14.14
	Elderly Care	14.15	15.86											<=28	>28	>30.8	<=28	15.86
	Gynaecology	25.72	25.78											<=28	>28	>30.8	<=28	25.78
	Other	20.58	18.00											<=28	>28	>30.8	<=28	18.00
	Incomplete Pathways: Median Wait (Weeks)																	
	Surgery	6.15	5.86											<=7.2	>7.2	>7.92	<=7.2	5.86
	Urology	6.58	6.00											<=7.2	>7.2	>7.92	<=7.2	6.00
	Orthopaedics	6.58	6.29											<=7.2	>7.2	>7.92	<=7.2	6.29
	ENT	4.86	5.14											<=7.2	>7.2	>7.92	<=7.2	5.14
	Ophthalmology	9.58	9.29											<=7.2	>7.2	>7.92	<=7.2	9.29
	Oral Surgery	5.72	6.00											<=7.2	>7.2	>7.92	<=7.2	6.00
	General Medicine	6.15	6.71											<=7.2	>7.2	>7.92	<=7.2	6.71
	Gastroenterology	5.00	4.71											<=7.2	>7.2	>7.92	<=7.2	4.71
	Cardiology	4.86	4.86											<=7.2	>7.2	>7.92	<=7.2	4.86
	Dermatology	8.15	8.71											<=7.2	>7.2	>7.92	<=7.2	8.71
	Respiratory Medicine	4.58	5.86											<=7.2	>7.2	>7.92	<=7.2	5.86
	Neurology	7.00	6.00											<=7.2	>7.2	>7.92	<=7.2	6.00
	Rheumatology	4.00	3.86											<=7.2	>7.2	>7.92	<=7.2	3.86
	Elderly Care	4.86	4.71											<=7.2	>7.2	>7.92	<=7.2	4.71
	Gynaecology	6.58	6.29											<=7.2	>7.2	>7.92	<=7.2	6.29
	Other	5.58	5.86											<=7.2	>7.2	>7.92	<=7.2	5.86

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Code	Integrated Performance Measure	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12	Criteria for Traffic Lighting (Trajectory position)	Final Required Position	Year to Date
11. REFERRAL TO TREATMENT ANALYSIS BY SPECIALTY (Cont)																
	Incomplete Pathways - Number of Incomplete Pathways															
	Surgery	1719	1748											For Trending Purposes		
	Urology	763	706													
	Orthopaedics	2085	2131													
	ENT	1009	1038													
	Ophthalmology	2623	2611													
	Oral Surgery	704	713													
	General Medicine	216	263													
	Gastroenterology	855	843													
	Cardiology	618	743													
	Dermatology	862	913													
	Respiratory Medicine	172	186													
	Neurology	146	120													
	Rheumatology	278	278													
	Elderly Care	133	157													
	Gynaecology	1131	1175													
	Other	1016	979													