

Performance Dashboard

Trust Board - 27th November 2012

Code	Integrated Performance Measure		Apr-12	May-12	Jun-12	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Jan-13	Feb-13	Mar-13	Criteria for Traffic Lighting (Trajectory position)			Final Required Position	Year to Date			
1. QUALITY: HEADLINE MEASURES																						
HQU01	MRSA Bacteraemia (Attributed to Trust)		0	0	0	0	0	0	0							0	>0	>1	0	0		
HQU02	Clostridium Difficile Infections (Attributed to Trust)		1	2	3	6	3	3	4							<=3	>3	>=5	<=40	22		
HQU04	Patient Experience Survey		Annual Survey																			
HQU08	Mixed Sex Accommodation Breaches		4	9	9	7	2	0	1							0	>0	>1	<=5	32		
	A&E Waiting Time: Total Time in A&E (% Trust)		95.4%	95.5%	96.9%	95.2%	97.7%	93.1%	93.5%							>=95%	<95%	<90%	>=95%	95.3%		
	A&E Waiting Time: Total Time in A&E Quarterly (% Trust)		95.9%			95.3%			Quarterly Assessment							>=95%	<95%	<90%	>=95%	95.6%		
HQU09	A&E Clinical Quality: Unplanned Re-attendance Rate		CIC	5.3%	5.2%	5.3%	5.9%	5.9%	6.0%	6.0%						<=3%	>3%	>=5%	<=3%	5.7%		
			WCH	5.3%	5.9%	6.5%	6.0%	5.3%	6.0%	5.1%							<=3%	>3%	>=5%	<=3%	5.7%	
HQU10	A & E Clinical Quality: Total Time in the A&E Dept	Adm 95th Percentile	CIC	07:17	07:01	06:17	06:39	04:53	08:16	08:30						<=4	>4	>=6	<=4	06:59		
		Adm Median Wait		03:10	03:21	02:57	03:12	02:45	03:34	03:29							<=3	>3	>4	<=3	03:12	
		Adm Single Longest Wait		11:31	11:23	11:34	11:42	11:49	11:53	11:46								<=6	>6	>10	<=6	11:53
		Non -Adm 95th Percentile		03:27	03:36	03:21	03:41	03:21	03:48	03:43								<=4	>4	>6	<=4	03:33
		Non-Adm Median Wait		01:15	01:13	01:13	01:22	01:25	01:27	01:25								<=3	>3	>4	<=3	01:20
		Non-Adm Single Longest Wait		10:41	10:19	09:08	10:59	08:45	09:55	09:10								<=6	>6	>10	<=6	10:59
		Adm 95th Percentile	WCH	03:59	03:57	03:54	04:37	04:01	04:16	04:43								<=4	>4	>6	<=4	04:12
		Adm Median Wait		02:04	02:04	02:03	02:14	02:00	02:14	02:17								<=3	>3	>4	<=3	02:08
		Adm Single Longest Wait		09:26	10:40	07:10	10:22	07:04	11:54	11:08								<=6	>6	>10	<=6	11:54
		Non-Adm 95th Percentile		02:51	02:50	02:48	03:00	02:35	02:54	02:44								<=4	>4	>=6	<=4	02:48
		Non-Adm Median Wait		00:56	00:59	00:53	00:59	00:50	00:57	00:53								<=3	>3	>4	<=3	00:55
		Non-Adm Single Longest Wait		11:15	06:38	09:18	07:38	06:50	11:14	08:48								<=6	>6	>10	<=6	11:15
HQU11	A&E Clinical Quality: Left Without Being Seen Rate		CIC	1.8%	2.0%	2.3%	2.4%	1.8%	3.0%	2.1%						<=3%	>3%	>=5%	<=3%	2.2%		
			WCH	0.9%	1.7%	1.7%	1.6%	1.2%	2.1%	1.2%							<=3%	>3%	>=5%	<=3%	1.5%	
HQU12	A & E Clinical Quality: Time to Initial Assessment (for patients arriving by emergency ambulance)	95th Percentile	CIC	00:31	00:34	00:32	00:33	00:29	00:38	00:28						<=00:15	>00:15	>00:20	<=00:15	00:32		
		Median Wait		00:09	00:09	00:08	00:10	00:08	00:09	00:07							<=00:08	>00:08	>00:11	<=00:08	00:08	
		Single Longest Wait		06:59	02:04	01:31	01:35	02:01	04:39	01:46							<=00:20	>00:20	>00:30	<=00:20	06:59	
		95th Percentile	WCH	00:23	00:26	00:27	00:26	00:21	00:31	00:28							<=00:15	>00:15	>00:20	<=00:15	00:26	
		Median Wait		00:05	00:06	00:06	00:05	00:05	00:05	00:06							<=00:08	>00:08	>00:11	<=00:08	00:05	
		Single Longest Wait		01:57	01:28	01:06	01:28	01:27	01:45	01:27							<=00:20	>00:20	>00:30	<=00:20	01:57	
HQU13	A & E Clinical Quality: Time to Treatment	Median Wait	CIC	00:21	00:22	00:20	00:25	00:25	00:29	00:26						<=01:00	>01:00	>01:30	<=01:00	00:24		
		95th Percentile		05:05	02:43	03:15	09:14	03:20	32:46	40:45							<=01:54	>01:54	>02:51	<=01:54	13:52	
		Single Longest Wait		67:49	105:47	92:41	171:54	142:34	213:21	312:20							Snapshot				312:20	
		Median Wait	WCH	00:17	00:18	00:17	00:19	00:14	00:19	00:15							<=01:00	>01:00	>01:30	<=01:00	00:17	
		95th Percentile		01:23	01:33	01:22	01:36	01:07	01:25	01:23							<=01:54	>01:54	>02:51	<=01:54	01:24	
		Single Longest Wait		43:28	61:43	50:59	62:51	06:40	151:20	57:46							Snapshot				151:20	

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HQU14	Cancer: 2 Week Waits	All Cancers	94.8%			94.4%		94.4%							>=93%	<93%	<88%	>=93%	94.6%		
		Breast Symptomatic	94.5%			96.4%		96.6%								>=93%	<93%	<88%	>=93%	95.6%	
HQU15	Cancer: 62 Day Waits	All Cancers: 2 month Urgent Referral to Treatment	89.8%			86.5%		83.2%							>=85%	<85%	<80%	>=85%	87.3%		
		62 Day Wait For First Treatment - Screening	87.5%			92.6%		76.5%								>=90%	<90%	<85%	>=90%	86.8%	
		62 Day Wait For First Treatment - Cons Upgrade	100.0%			nad		nad								>=85%	<85%	<80%	>=85%	100.0%	
HQU16	Emergency Re-admissions (within 30 days)		5.8%	5.3%	6.5%	5.6%	6.7%	6.2%	nad						<=6%	>6%	>8%	<=6%	6.0%		
2. RESOURCES: HEADLINE MEASURES (Financial performance data in Section 4 of Performance Report)																					
HRS05_01	Acute G&A Bed Capacity - Average No of Available Daycase Beds		96	94	98	94	94	106	nad						For Trending Purposes						
HRS05_02	Acute G&A Bed Capacity - Average No of Available Inpatient Beds		552	554	552	564	548	555	nad												
HRS05_03	Acute G&A Bed Capacity - Total Available Beds		648	649	649	658	642	661	nad												
HRS06	Non Elective G&A FFCE's		2264	2458	2349	2342	2505	2451	2550												
HRS07	Referral to Treatment: Number of incomplete Pathways		13899	14235	14199	14061	14370	14019	14206												
3. QUALITY: SUPPORTING MEASURES																					
SQU01	VTE Risk Assessment		90.1%	90.6%	90.2%	92.1%	91.7%	91.1%	nad						>=90%	<90%	<85%	>=90%	91.0%		
SQU04_01	A&E Clinical Quality: (Comp A)	Cellulitis			CIC		19.7%			23.8%								21.8%			
		DVT			WCH		25.0%			66.7%								42.9%			
	Ambulatory Care	Cellulitis			CIC		15.8%			8.4%								11.4%			
		DVT			WCH		14.3%			42.9%								28.6%			
	A&E Clinical Quality: (Comp B)	Cellulitis			CIC		23.813			24.309											
		DVT			WCH		2.977			1.488											
SQU04_02	A&E Clinical Quality: Consultant Sign Off				CIC		6 Monthly Audit (October and March)														
					WCH		6 Monthly Audit (October and March)														
SQU05	Cancer: 31 Day Waits	One month Wait For First Definitive Treatment	97.4%			98.2%		97.9%							>= 96%	< 96%	<91%	>=96%	97.8%		
		31 Day Wait for Subsequent Treatment - Surgery	89.4%			100.0%		100.0%							>= 94%	< 94%	<89%	>=94%	95.5%		
		31 Day Wait for Subsequent Treatment - Drugs	99.0%			100.0%		100.0%							>= 98%	< 98%	<93%	>=98%	99.6%		
		31 Day Wait for Subsequent Treatment - Palliative	100.0%			100.0%		nad							>= 94%	< 94%	<89%	>=94%	100.0%		
		31 Day Wait for Subsequent Treatment - R'therapy	96.0%			94.0%		100.0%							>=94%	<94%	<89%	>=94%	95.7%		
SQU06	Strokes: Patients with 90% of their admission on a Stroke Ward		70.6%	71.9%	81.6%	78.8%	81.6%	80.4%	nad						>=80%	<80%	<80%	>=80%	77.2%		
	Strokes: TIA Referrals Assessed & treated within 24 Hours		71.4%	75.0%	66.7%	na	0.0%	66.7%	nad						>=60%	<60%	<60%	>=60%	66.7%		
SQU10	Staff Engagement		Annual survey																		
SQU11	Patient Reported Outcome Scores (PROMS)	Elective Hip Replacements	Available data to March 2011 only																		
		Groin Surgery	Available data to March 2011 only																		
		Hernia Surgery	Available data to March 2011 only																		
		Varicose Vein Surgery	Available data to March 2011 only																		
SQU17	Low Value Procedures		Under Development (nationally)																		

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SQU24	Referral to Treatment: Admitted Patients Median Wait	7.57	8.86	8.00	8.42	7.71	9.00	7.71						<=11.1	>11.1	>12.21	<= 11.1	7.71
SQU25	Referral to Treatment: Non-Admitted Patients Median Wait	4.86	5.00	5.00	5.14	5.14	5.57	5.00						<=6.6	>6.6	>7.26	<= 6.6	5.00
SQU26	Referral to Treatment: Incomplete Pathway Median Wait	5.71	5.00	6.00	5.71	6.00	6.00	5.29						<=7.2	>7.2	>7.92	<= 7.2	5.29

4. RESOURCES: SUPPORTING MEASURES (Some HR measures covered in Section 3 of the Performance Report)

SRS08	Length of Stay for Acute G&A Spells	4.9	5.0	4.9	4.8	4.7	4.7	5.0						<=3.8	>3.8	>5.0	<=3.8	4.9	
SRS09	Daycase Rate (G&A)	80.8%	81.4%	81.0%	81.3%	82.2%	80.1%	81.5%						>=80%	<80%	<70%	>=80%	81.2%	
SRS10	Delayed Transfers of Care	8.1%	8.0%	8.8%	8.8%	8.8%	7.6%	7.7%						<=3.5%	>3.5%	>5.0%	<=3.5%	8.3%	
SRS11	GP Written Referrals to Hospital (G&A)	4786	5394	4460	4174	4913	4682	5715						For Trending Purposes				↑	
SRS12	Other Referrals For a First OP Appointment (G&A)	1194	1264	1030	1338	1241	1158	1188										↑	
SRS13	First OP Attendances Following GP Referral (G&A)	3846	4524	3590	4271	4098	3878	4689										↑	
SRS14	All First OP Attendances (G&A)	5527	6620	5349	6351	5904	5756	6760										↑	
SRS15	Elective FFCE's (G&A)	3064	3569	3055	3350	3152	3292	3692										↑	
SRS16	A&E Attendances	CIC	3611	3836	3521	3879	3664	3774	3746										↔
		WCH	2575	2750	2680	2762	2558	2623	2587										↔
SRS19	Staff Absences (Sickness absence rate)	4.7%	4.6%	4.4%	4.9%	4.8%	4.6%	5.4%						<=3.5%	>3.5%	>5%	<=3.5%	4.8%	
SRS20	Temporary Staffing Costs (Including agency costs)	5.1%	6.7%	6.2%	6.9%	6.5%	6.4%	7.2%						<=2%	>2%	>4%	<=2%	6.4%	

5. LOCAL MONITORING

Data Quality on Ethnic Groups: Completeness of Trust IP Coding		93.8%	93.6%	93.7%	93.3%	93.4%	93.3%	93.4%						>=85%	<85%	<60%	>=85%	93.5%
Thrombolysis: 60 minute call to needle time		58.3%	66.7%	25.0%	100.0%	100.0%	33.0%	83.3%						>=68%	<68%	<48%	>=68%	61.5%
Referral to Treatment	Percentage admitted patients treated within 18 weeks	85.1%	82.3%	85.1%	92.7%	93.1%	92.1%	91.1%						>=90%	<90%	<85%	>=90%	88.8%
	Percentage non-adm patients treated within 18 weeks	96.6%	97.0%	96.7%	97.5%	97.2%	97.6%	97.7%						>=95%	<95%	<90%	>=95%	97.2%
	Percentage incomplete pathways treated within 18 weeks	92.2%	93.2%	92.9%	92.0%	92.0%	92.0%	92.7%						>=92%	<92%	<87%	>=92%	92.4%
Cancelled operations	% Cancelled	1.4%	1.0%	1.4%	0.8%	0.51%	1.0%	0.54%						<=0.8%	>0.8%	>1.5%	<=0.8%	0.9%
	28 day rule	2.3%	0.0%	2.3%	4.0%	6.3%	6.3%	0.0%						<=5%	> 5%	> 15%	<=5%	2.8%
Infant Health: Breastfeeding Initiation		66.8%	69.8%	64.6%	66.5%	62.3%	65.3%	65.6%						>=68%	<68%	<63%	>=68%	65.9%
Infant Health: Smoking at Delivery		17.8%	13.5%	14.1%	14.9%	14.1%	14.2%	17.1%						<=18.95%	>18.95%	>19.95%	<=18.95%	15.1%
No of patients waiting longer than 6 weeks for diagnostic tests		0	1	0	2	1	0	0						0	>0	>2	<=25	4
Choose and Book slot availability		87.1%	83.0%	85.0%	92.0%	90.8%	90.9%	83.7%						>=85%	< 85%	<7 0%	>=85%	87.5%

6. LOCAL PRODUCTIVITY METRICS

Reduce inpatient length of stay (elective)		2.5	2.5	2.7	3.0	2.4	3.2	nad						<=3.1	>3.1	>3.6	<=3.1	2.7
Reduce inpatient length of stay (non-elective)		4.8	5.0	4.8	4.7	4.6	4.5	nad						<=4.2	>4.2	>4.8	<=4.2	4.7
Day Case rate for Basket of 25 procedures		83.3%	82.5%	78.1%	83.8%	80.0%	84.7%	84.1%						>=80%	<80%	<70%	>=80%	82.5%
Pre-operative bed days (elective)		6.7%	5.2%	5.3%	7.2%	6.4%	4.7%	nad						<=6%	>6%	>11%	<=6%	5.9%
Outpatient Follow-up to New (FU:N) Ratio		2.1	2.1	2.1	2.2	2.2	2.2	nad						<=2	>2	>6	<=2	2.1
Outpatient Did Not Attend (DNA) rate		6.4%	6.1%	5.9%	5.8%	5.4%	5.7%	nad						<=7%	>7%	>10%	<=7%	5.9%

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7. LOCAL WORKFORCE METRICS																		
	Sickness \ Absence Cost (£000)	£411.8	£389.4	£358.2	£425.8	£401.0	£397.1	£544.3						<=£286	>286	>£386	n/a	£2,927.6
	Turnover Rate (%)	1.19%	0.30%	0.45%	2.56%	0.43%	0.81%	0.35%						<=1%	>1%	>1.5%	<=1%	0.87%
	KSF Development Reviews (Rolling Total)	60.6%	60.5%	59.2%	59.0%	58.4%	57.7%	62.2%						>=80%	<80%	<50%	<=80%	62.2%
8. LOCAL QUALITY METRICS																		
	Risk Adjusted Mortality (CHKS data - Rolling Year)	103	101	98	96	93	91	nad						<=100	>100	>110	<100	91
	Hospital Standard Mortality Ratio (Dr Foster data Rolling Year)	119.1	118.3	116.9	114.5	112.5	nad	nad										112.5
	Summary Hospital Mortality Indicator (Dr Foster data Rolling Year)	112.9	nad	nad	110.9	nad	nad	112.4						>=89 and <=113		<89 and > 113		112.4
	Slips, Trips & Falls (inpatients)	99	105	60	77	90	92	100						<=100	>100	>110	<1200	623
	MSSA (Attributed to Trust)	0	2	1	0	0	1	1						<=1	>1	>2	<=11	5
9. ESTATE METRICS																		
	Planned Preventative Maintenance	CIC	99.59%	99.89%	#####	#####	#####	99.88%	#####					>=80%	<80%	<70%	>=80%	99.90%
		WCH	96.37%	96.32%	96.66%	97.66%	96.89%	96.17%	97.77%						>=80%	<80%	<70%	>=80%
	Maintenance Request Response Times	CIC	99.76%	99.69%	99.89%	99.50%	99.80%	99.48%	99.41%					>=80%	<80%	<70%	>=80%	99.64%
		WCH	97.02%	99.84%	99.85%	#####	99.86%	99.18%	99.88%						>=80%	<80%	<70%	>=80%
10. FACILITIES METRICS																		
	Catering: Waste Scores	CIC	5.02%	4.50%	4.78%	4.80%	5.25%	4.73%	5.10%					<=6%	>6%	>9%	<=6.0%	4.88%
		WCH	5.47%	5.36%	4.74%	7.21%	6.84%	8.12%	5.07%						<=6%	>6%	>9%	<=6.0%
	Domestic: Cleaning Audit (Quarterly Report)	CIC	96.5%			95.9%			Quarterly Assessment					>=95%	<95%	<90%	>=95%	96.1%
		WCH	95.5%			95.7%			Quarterly Assessment					>=95%	<95%	<90%	>=95%	95.6%
	Portering: Request Response	CIC	92.36%	91.91%	91.61%	92.75%	90.23%	88.73%	89.04%					>=90%	<90%	<80%	>=90%	90.90%
		WCH	94.72%	95.94%	95.69%	95.48%	92.75%	95.02%	#####						>=90%	<90%	<80%	>=90%

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11. REFERRAL TO TREATMENT ANALYSIS BY SPECIALTY																		
	Admitted Patient Care: Percentage treated within 18 weeks													>=90%	<90%	<85%	>=90%	
	Surgery	95.0%	90.1%	90.6%	90.2%	91.8%	90.7%	91.4%						>=90%	<90%	<85%	>=90%	91.4%
	Urology	90.7%	93.4%	89.2%	93.4%	90.3%	95.4%	90.5%						>=90%	<90%	<85%	>=90%	91.9%
	Orthopaedics	90.1%	90.1%	90.2%	90.9%	90.4%	90.0%	90.1%						>=90%	<90%	<85%	>=90%	90.3%
	ENT	90.4%	92.0%	92.5%	94.4%	94.4%	90.5%	91.1%						>=90%	<90%	<85%	>=90%	92.3%
	Ophthalmology	34.9%	27.9%	43.2%	90.4%	90.4%	90.4%	83.3%						>=90%	<90%	<85%	>=90%	67.6%
	Oral Surgery	88.9%	92.6%	97.4%	97.5%	91.1%	95.8%	93.8%						>=90%	<90%	<85%	>=90%	94.2%
	General Medicine	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%						>=90%	<90%	<85%	>=90%	100.0%
	Gastroenterology	97.9%	99.1%	98.5%	97.7%	99.6%	96.3%	96.6%						>=90%	<90%	<85%	>=90%	97.9%
	Cardiology	95.0%	100.0%	93.1%	100.0%	91.7%	91.8%	96.2%						>=90%	<90%	<85%	>=90%	95.3%
	Dermatology	91.0%	92.9%	95.5%	95.1%	96.0%	93.7%	93.9%						>=90%	<90%	<85%	>=90%	94.0%
	Respiratory Medicine	100.0%	100.0%	nad	100.0%	nad	nad	nad						>=90%	<90%	<85%	>=90%	100.0%
	Rheumatology	nad	nad	nad	nad	nad	100.0%	100.0%						>=90%	<90%	<85%	>=90%	100.0%
	Elderly Care	nad	nad	nad	100.0%	nad	100.0%	100.0%						>=90%	<90%	<85%	>=90%	100.0%
	Gynaecology	79.1%	82.7%	90.2%	91.6%	88.6%	90.4%	91.6%						>=90%	<90%	<85%	>=90%	88.0%
	Other	100.0%	98.1%	100.0%	98.1%	97.7%	100.0%	100.0%						>=90%	<90%	<85%	>=90%	99.1%
	Non-admitted Patient Care: Percentage treated within 18 weeks													>=95%	<95%	<90%	>=95%	
	Surgery	96.1%	96.8%	95.5%	96.7%	97.9%	97.6%	96.6%						>=95%	<95%	<90%	>=95%	96.8%
	Urology	96.4%	95.1%	98.2%	96.4%	95.8%	96.2%	95.6%						>=95%	<95%	<90%	>=95%	96.2%
	Orthopaedics	95.3%	96.5%	97.0%	95.3%	95.2%	95.3%	96.0%						>=95%	<95%	<90%	>=95%	95.8%
	ENT	99.2%	99.3%	98.8%	99.0%	98.9%	98.6%	97.4%						>=95%	<95%	<90%	>=95%	98.7%
	Ophthalmology	95.9%	95.6%	95.1%	97.6%	95.3%	97.0%	97.6%						>=95%	<95%	<90%	>=95%	96.3%
	Oral Surgery	90.2%	89.8%	86.2%	95.2%	95.1%	95.4%	95.7%						>=95%	<95%	<90%	>=95%	92.5%
	General Medicine	100.0%	100.0%	100.0%	98.3%	100.0%	100.0%	100.0%						>=95%	<95%	<90%	>=95%	99.7%
	Gastroenterology	95.7%	96.4%	97.3%	97.0%	100.0%	98.4%	98.2%						>=95%	<95%	<90%	>=95%	97.4%
	Cardiology	96.9%	99.4%	99.4%	98.5%	97.6%	100.0%	100.0%						>=95%	<95%	<90%	>=95%	98.9%
	Dermatology	95.7%	98.4%	96.2%	99.0%	97.0%	98.4%	99.3%						>=95%	<95%	<90%	>=95%	97.8%
	Respiratory Medicine	100.0%	100.0%	98.2%	95.7%	100.0%	96.6%	97.3%						>=95%	<95%	<90%	>=95%	98.4%
	Rheumatology	99.3%	100.0%	100.0%	100.0%	99.2%	98.1%	98.6%						>=95%	<95%	<90%	>=95%	99.3%
	Elderly Care	100.0%	100.0%	100.0%	98.3%	100.0%	100.0%	100.0%						>=95%	<95%	<90%	>=95%	99.8%
	Gynaecology	97.5%	97.4%	99.2%	98.5%	96.2%	98.3%	98.0%						>=95%	<95%	<90%	>=95%	97.9%
	Other	99.7%	99.7%	98.9%	99.7%	100.0%	99.7%	100.0%						>=95%	<95%	<90%	>=95%	99.7%

Performance Dashboard

Trust Board - 27th November 2012

Code	Integrated Performance Measure	Apr-12	May-12	Jun-12	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Jan-13	Feb-13	Mar-13	Criteria for Traffic Lighting (Trajectory position)	Final Required Position	Year to Date		
11. REFERRAL TO TREATMENT ANALYSIS BY SPECIALTY (Cont)																		
	Admitted Patient Care: Median Wait (Weeks)													<=11.1	>11.1	>12.21	<=11.1	4.71
	Surgery	5.86	6.14	6.00	5.86	5.57	5.57	4.71						<=11.1	>11.1	>12.21	<=11.1	4.71
	Urology	8.00	9.00	7.14	7.86	11.86	8.71	12.29						<=11.1	>11.1	>12.21	<=11.1	12.29
	Orthopaedics	13.14	11.86	13.00	12.43	13.43	11.43	12.00						<=11.1	>11.1	>12.21	<=11.1	12.00
	ENT	8.29	8.86	8.43	9.00	8.86	9.14	10.00						<=11.1	>11.1	>12.21	<=11.1	10.00
	Ophthalmology	23.57	24.14	19.71	16.43	16.86	15.29	13.57						<=11.1	>11.1	>12.21	<=11.1	13.57
	Oral Surgery	7.43	11.29	10.71	9.43	8.86	10.00	12.43						<=11.1	>11.1	>12.21	<=11.1	12.43
	General Medicine	5.29	3.57	4.86	3.86	2.71	3.57	1.86						<=11.1	>11.1	>12.21	<=11.1	1.86
	Gastroenterology	5.57	4.43	5.29	3.86	4.29	5.00	4.14						<=11.1	>11.1	>12.21	<=11.1	4.14
	Cardiology	5.57	5.43	7.14	6.00	8.71	8.71	9.14						<=11.1	>11.1	>12.21	<=11.1	9.14
	Dermatology	15.00	11.86	13.57	8.14	11.43	14.14	12.29						<=11.1	>11.1	>12.21	<=11.1	12.29
	Respiratory Medicine	1.14	1.43	nad	2.57	nad	nad	nad						<=11.1	>11.1	>12.21	<=11.1	nad
	Rheumatology	nad	nad	nad	nad	nad	0.00	0.00						<=11.1	>11.1	>12.21	<=11.1	0.00
	Elderly Care	nad	nad	nad	0.86	nad	5.29	9.00						<=11.1	>11.1	>12.21	<=11.1	9.00
	Gynaecology	5.86	4.71	4.86	4.43	5.00	5.00	3.86						<=11.1	>11.1	>12.21	<=11.1	3.86
	Other	9.00	8.86	7.71	7.00	5.71	4.57	5.71						<=11.1	>11.1	>12.21	<=11.1	5.71
	Non Admitted Patient Care: Median Wait (Weeks)													<=6.6	>6.6	>7.26	<=6.6	2.00
	Surgery	2.29	1.86	1.86	2.00	2.00	2.00	2.00						<=6.6	>6.6	>7.26	<=6.6	2.00
	Urology	6.29	5.86	5.14	4.71	6.71	6.86	3.57						<=6.6	>6.6	>7.26	<=6.6	3.57
	Orthopaedics	4.71	4.29	4.57	4.00	4.00	3.71	2.86						<=6.6	>6.6	>7.26	<=6.6	2.86
	ENT	4.00	4.14	5.00	7.06	7.29	7.29	6.57						<=6.6	>6.6	>7.26	<=6.6	6.57
	Ophthalmology	5.43	6.29	5.29	6.00	6.14	6.71	6.29						<=6.6	>6.6	>7.26	<=6.6	6.29
	Oral Surgery	10.29	9.57	10.00	9.86	9.14	8.28	7.00						<=6.6	>6.6	>7.26	<=6.6	7.00
	General Medicine	7.86	7.43	7.29	6.43	6.00	7.57	7.86						<=6.6	>6.6	>7.26	<=6.6	7.86
	Gastroenterology	7.57	8.57	6.00	6.29	6.29	7.86	8.71						<=6.6	>6.6	>7.26	<=6.6	8.71
	Cardiology	7.86	7.00	7.00	7.14	7.00	6.71	7.57						<=6.6	>6.6	>7.26	<=6.6	7.57
	Dermatology	7.14	6.29	7.43	9.43	8.71	8.29	9.14						<=6.6	>6.6	>7.26	<=6.6	9.14
	Respiratory Medicine	4.57	5.00	5.00	4.43	4.57	6.14	8.14						<=6.6	>6.6	>7.26	<=6.6	8.14
	Rheumatology	5.86	5.86	6.14	5.86	5.00	6.00	5.57						<=6.6	>6.6	>7.26	<=6.6	5.57
	Elderly Care	4.14	2.71	4.00	3.86	3.71	3.29	3.00						<=6.6	>6.6	>7.26	<=6.6	3.00
	Gynaecology	4.00	5.14	4.14	2.57	4.00	4.57	4.71						<=6.6	>6.6	>7.26	<=6.6	4.71
	Other	4.14	4.14	3.71	4.29	3.00	4.14	2.86						<=6.6	>6.6	>7.26	<=6.6	2.86

Performance Dashboard

Trust Board - 27th November 2012

Code	Integrated Performance Measure	Apr-12	May-12	Jun-12	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Jan-13	Feb-13	Mar-13	Criteria for Traffic Lighting (Trajectory position)	Final Required Position	Year to Date		
11. REFERRAL TO TREATMENT ANALYSIS BY SPECIALTY (Cont)																		
	Incomplete Pathways: Median Wait (Weeks)																	
	Surgery	5.71	5.00	5.86	5.00	5.29	5.57	4.43						<=7.2	>7.2	>7.92	<=7.2	4.43
	Urology	6.57	5.43	7.00	6.86	6.57	6.86	6.00						<=7.2	>7.2	>7.92	<=7.2	6.00
	Orthopaedics	6.14	6.00	6.71	6.00	6.43	6.86	6.86						<=7.2	>7.2	>7.92	<=7.2	6.86
	ENT	4.57	4.29	5.57	5.29	5.57	5.57	4.86						<=7.2	>7.2	>7.92	<=7.2	4.86
	Ophthalmology	7.86	7.14	8.57	7.71	8.00	7.86	6.86						<=7.2	>7.2	>7.92	<=7.2	6.86
	Oral Surgery	6.57	5.57	6.00	6.00	7.14	6.00	5.00						<=7.2	>7.2	>7.92	<=7.2	5.00
	General Medicine	4.14	4.14	4.57	4.14	4.00	4.71	4.14						<=7.2	>7.2	>7.92	<=7.2	4.14
	Gastroenterology	5.00	4.29	5.00	4.86	5.00	4.57	5.00						<=7.2	>7.2	>7.92	<=7.2	5.00
	Cardiology	5.00	5.14	5.71	5.14	5.57	6.00	5.29						<=7.2	>7.2	>7.92	<=7.2	5.29
	Dermatology	5.57	5.14	6.43	6.00	6.14	6.57	6.57						<=7.2	>7.2	>7.92	<=7.2	6.57
	Respiratory Medicine	4.14	3.14	4.43	4.00	4.29	5.43	4.14						<=7.2	>7.2	>7.92	<=7.2	4.14
	Rheumatology	4.00	3.29	4.29	4.14	4.14	4.00	3.00						<=7.2	>7.2	>7.92	<=7.2	3.00
	Elderly Care	3.00	3.14	3.71	4.86	5.29	3.57	3.00						<=7.2	>7.2	>7.92	<=7.2	3.00
	Gynaecology	5.57	5.14	5.71	4.86	5.29	5.71	4.86						<=7.2	>7.2	>7.92	<=7.2	4.86
	Other	4.00	4.29	4.86	4.29	4.42	3.86	3.71						<=7.2	>7.2	>7.92	<=7.2	3.71
11. REFERRAL TO TREATMENT ANALYSIS BY SPECIALTY (Cont)																		
	Incomplete Pathways - Number of Incomplete Pathways																	
	Surgery	1716	1703	1783	1643	1710	1583	1762						For Trending Purposes				
	Urology	830	854	877	838	920	835	833										
	Orthopaedics	2053	2015	1972	1934	2037	2122	2195										
	ENT	1048	1261	1269	1243	1251	1119	1185										
	Ophthalmology	2377	2322	2211	2337	2364	2212	2015										
	Oral Surgery	759	757	768	836	761	765	896										
	General Medicine	176	168	162	166	184	149	142										
	Gastroenterology	847	908	914	853	853	877	843										
	Cardiology	851	917	931	829	896	897	814										
	Dermatology	709	726	766	837	843	840	843										
	Respiratory Medicine	161	149	153	199	202	222	259										
	Rheumatology	357	360	388	405	464	452	358										
	Elderly Care	93	123	122	138	114	94	85										
	Gynaecology	1036	1070	966	942	923	944	977										
	Other	886	902	917	861	848	908	999										

Performance Dashboard

Trust Board - 27th November 2012

Code	Integrated Performance Measure	Apr-12	May-12	Jun-12	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Jan-13	Feb-13	Mar-13	Criteria for Traffic Lighting (Trajectory position)	Final Required Position	Year to Date					
11. REFERRAL TO TREATMENT ANALYSIS BY SPECIALTY (Cont)																					
	Incomplete Pathways - Number of Incomplete Pathways within 18 weeks													For Trending Purposes							
	Surgery	1546	1544	1610	1466	1539	1424	1609													
	Urology	766	772	794	752	843	753	769													
	Orthopaedics	1908	1862	1820	1780	1844	1930	1996													
	ENT	1009	1222	1232	1200	1200	1068	1149													
	Ophthalmology	1930	1994	1895	1914	1891	1786	1640													
	Oral Surgery	720	725	738	801	728	727	835													
	General Medicine	174	166	160	161	184	148	138													
	Gastroenterology	816	882	877	806	832	855	822													
	Cardiology	832	897	910	808	875	865	785													
	Dermatology	672	701	743	817	829	822	823													
	Respiratory Medicine	161	149	152	199	199	218	252													
	Rheumatology	357	357	385	404	464	445	356													
	Elderly Care	92	123	120	136	114	94	85													
	Gynaecology	952	988	860	850	843	865	916													
	Other	875	889	900	845	839	900	994													
11. REFERRAL TO TREATMENT ANALYSIS BY SPECIALTY (Cont)																					
	Incomplete Pathways - Percentage within 18 weeks													For Trending Purposes							
	Surgery	90.1%	90.7%	90.3%	89.2%	90.0%	90.0%	91.3%									>=92%	<92%	<87%	>=92%	91.3%
	Urology	92.3%	90.4%	90.5%	89.7%	91.6%	90.2%	92.3%									>=92%	<92%	<87%	>=92%	92.3%
	Orthopaedics	92.9%	92.4%	92.3%	92.0%	90.5%	91.0%	90.9%									>=92%	<92%	<87%	>=92%	90.9%
	ENT	96.3%	96.9%	97.1%	96.5%	95.9%	95.4%	97.0%									>=92%	<92%	<87%	>=92%	97.0%
	Ophthalmology	81.2%	85.9%	85.7%	81.9%	80.0%	80.7%	81.4%									>=92%	<92%	<87%	>=92%	81.4%
	Oral Surgery	94.9%	95.8%	96.1%	95.8%	95.7%	95.0%	93.2%									>=92%	<92%	<87%	>=92%	93.2%
	General Medicine	98.9%	98.8%	98.8%	97.0%	100.0%	99.3%	97.2%									>=92%	<92%	<87%	>=92%	97.2%
	Gastroenterology	96.3%	97.1%	96.0%	94.5%	97.5%	97.5%	97.5%									>=92%	<92%	<87%	>=92%	97.5%
	Cardiology	97.8%	97.8%	97.7%	97.5%	97.7%	96.4%	96.4%									>=92%	<92%	<87%	>=92%	96.4%
	Dermatology	94.8%	96.6%	97.0%	97.6%	98.3%	97.9%	97.6%									>=92%	<92%	<87%	>=92%	97.6%
	Respiratory Medicine	100.0%	100.0%	99.3%	100.0%	98.5%	98.2%	97.3%									>=92%	<92%	<87%	>=92%	97.3%
	Rheumatology	100.0%	99.2%	99.2%	99.8%	100.0%	98.5%	99.4%									>=92%	<92%	<87%	>=92%	99.4%
	Elderly Care	98.9%	100.0%	98.4%	98.6%	100.0%	100.0%	100.0%									>=92%	<92%	<87%	>=92%	100.0%
	Gynaecology	91.9%	92.3%	89.0%	90.2%	91.3%	91.6%	93.8%									>=92%	<92%	<87%	>=92%	93.8%
	Other	98.8%	98.6%	98.1%	98.1%	98.9%	99.1%	99.5%						>=92%	<92%	<87%	>=92%	99.5%			